

## COACH'S SELF ASSESSMENT #4



### **GOOD COACHES KNOW HOW TO....**

By Carl Normandin

Coaching can be a lonely profession. Your job as a coach includes tactician, motivator, organizer and disciplinarian, but perhaps the most important and sometime all encompassing job is that of problem-solver. Despite a coach's good intentions, sometimes "coaching situations" arise. Research has shown that if athletes have coaches who follow these hints, their athletes generally?

- > Enjoy playing more.
- > Like their teammates more.
- > Rate their coaches as more knowledgeable.
- > Feel their coaches are better teachers.
- Have a greater desire to play for their coaches in the future.

You may agree or disagree with these helpful hints; however, this is what the experts (the athletes) say about successful coaches.

### 1. How to be more positive:

- o Give a lot of positive feedback.
- Have realistic expectations.
- o Give positive feedback for desirable behavior as soon as it occurs.
- o Praise effort as much as you do results.

#### 2. How to react to mistakes:

- o Give encouragement immediately after a mistake.
- If the player knows how to correct the mistake, encouragement alone is sufficient.
- When appropriate, give corrective instruction after a mistake, but always do so in an
- o encouraging and positive way; don't punish when things go wrong.
- o Don't give corrective instruction in a hostile or punitive way.

#### 3. How to maintain order and discipline:

- o Maintain order by establishing clearly what is expected.
- o Involve players in formulating behavioral guidelines and work to build team unity in
- o achieving them.
- o Strive to achieve a balance between allowing freedom and maintaining enough structure.
- o Emphasize that during a game, all members of the team are part of the game.

#### 4. How to deal with team rule violations:

- o Allow the player to explain his/her actions (to coach and teammates).
- Be consistent and impartial.
- o Don't express anger and a punitive attitude toward the athlete.
- Don't lecture or embarrass the player.
- o Focus on the fact that a team policy has been broken, placing the responsibility on the
- o player not you.
- o Discuss why certain rules are necessary and how violation of these rules hurts the team.
- o Focus on following through on the agreed-upon consequences of a violation. Don't use
- o physical measures to punish (eg: running laps, doing pushups) as they become disliked
- o and avoided. If a penalty is necessary, it is better to restrict involvement in something that
- o is valued, such as having the athlete sit off to the side or not suiting up



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#### 5. How to get positive things to happen:

- Set a good example of desired behavior.
- o Encourage effort, don't demand results all the time.
- o In giving encouragement, be selective so that it is meaningful.
- o Never give "encouragement" in a sarcastic or degrading manner.
- o Encourage players to be supportive of each other and reward them when they do so.

### 6. How to create a good learning atmosphere:

- Set realistic goals.
- o Always give instructions positively.
- When giving instructions, be clear and concise.
- o Show players the correct technique (by demonstrations).
- o Be patient and don't expect or demand more than maximum effort.
- o Acknowledge and reward effort and progress.

#### 7. How to affirm your athletes:

- o Show all players that you care about them as individuals.
- o Don't let players leave a practice or game feeling as if they are worthless or losers.
- o Help players separate their personal value from their performance on a given night.

#### 8. How to communicate effectively:

- Ask yourself what your actions have communicated.
- o Encourage players to express their concerns to you.
- Be sensitive to individual needs.
- o Communicate at the time when the player is most receptive.

### 9. How to gain respect:

- o Establish your role as a competent and willing teacher.
- o Be a fair and considerate leader.
- Set a good example.
- o Don't demand respect ... earn it.

#### 10. How to counteract parental pressures:

- o Communicate to your athletes that the important thing is that they enjoy playing and
- o develop their skills, not that they must win or be a "star."
- o Communicate to parents that by placing excessive pressure on children, they can detract
- o from the potential that sports can have for enjoyment and personal growth.
- o Have a meeting with parents before the season to discuss these matters.



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